



THE KEYSTONE ENERGY BOARD

For more than 20 years, The Keystone Energy Board has provided a one-of-a-kind forum for energy leaders to discuss and debate timely energy and environmental issues; explore opportunities for improved policy-making in the public and private sectors; and share perspectives with other senior energy leaders working in critical areas.

MISSION

The Board's mission is to foster critical thinking on the interplay between energy, environmental, and economic policy in an off-the-record, non-attributable setting.

VALUE

When asked why they choose to participate in the Keystone Energy Board, members consistently state three key attributes that make membership a valuable use of their time. Keystone Energy Board provides:

- 1) A unique diversity of perspectives on issues that members face daily in their own organizations.
- 2) The opportunity to leave behind individual agendas and positioning and have unique 'off the record' discussions about tough issues.
- 3) The benefit of developing solid relationships with other key players in the energy arena.

STRUCTURE

The Energy Board is composed of up to 50 individuals representing varied perspectives on energy policy, from industry, technology, environmental and consumer advocacy, and state and federal government. Meetings are by invitation only and take place three times per year.

TOPICS

Board discussions cut across the interests of its members. Recent topics have included:

- Proposed rules regarding the Clean Air Act
- The evolving relationship between electric utilities and consumers
- Infrastructure as it relates to transportation of energy goods and services

For more information, contact:

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 Director, Strategic Partnerships — DC
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BOARD MEMBERSHIP

Membership is by invitation
 (see reverse for complete list of members)

Co-Chairs

Dede Hapner
 VP, FERC and ISO Relations (Retired)
 Pacific Gas & Electric Company

Doug Scott
 VP for Strategic Initiatives
 Great Plains Institute

At a time when energy technologies, policies, and pioneers change on a weekly basis, the Keystone Energy Board provides an essential forum to connect the dots between energy policy and other policy areas. Every meeting's informative discussions only underscore the Board's enduring depth of experience and breadth of understanding.

—Dede Hapner
 VP, FERC and ISO Relations (Retired)
 Pacific Gas & Electric Company

The Keystone Energy Board is a great opportunity to hear a range of perspectives on the topics at the forefront of energy policy. I was impressed by how everyone felt very comfortable to be candid with their comments. People were free to disagree and challenge each other. It is refreshing that Keystone has created an environment that helps get the real issues out on the table.

—Alex Perera
 Deputy Director, Global Energy Program
 World Resource Institute

I have found the Energy Board to be an exceptional place for the interchange of ideas from a very diverse group of people within the energy sector. The Keystone Center creates a safe harbor to both inspire these conversations and also to dive deeper into key issues.

—Doug Scott
 VP for Strategic Initiatives
 Great Plains Institute



KEYSTONE
 POLICY CENTER

STEERING COMMITTEE

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Joint Institute for Strategic Energy
Analysis, National Renewable
Energy Laboratory

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Brenner Strategies

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Principal
Van Ness Feldman

Julia Hamm

President and CEO
Smart Electric Power Alliance

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Jane Lewis-Raymond

Partner
Parker Poe

Doug Scott (Board Co-Chair)

VP for Strategic Initiatives
Great Plains Institute

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President and Chief Executive
Officer
Electric Power Supply Association

Sue Sheridan

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Sheridan Energy & Environmental
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